



**NOTICE AND AGENDA  
PALM DRIVE HEALTH CARE DISTRICT**

**FINANCE COMMITTEE  
Regular Meeting**

**OPEN SESSION 3:00 p.m.  
June 20, 2018**

Sonoma West Medical Center  
Conference Room  
501 Petaluma Avenue  
Sebastopol, CA 95472  
(707) 823-3586

**Our Vision:** Through engagement with our diverse West County population the district will promote improved health and wellbeing.

**Our Mission:** Palm Drive Health Care District exists to deliver access to quality and compassionate health services responsive to the needs of our District.

**Our Values:** Integrity- Leadership – Caring - Perseverance

**PLEASE TURN YOUR CELL PHONES OFF**

**CALL TO ORDER**

**ROLL CALL**

**APPROVAL OF AGENDA**

**PUBLIC COMMENTS**

*Comments from the audience will be accepted for items listed on the agenda. Questions may be referred to staff for response at a later time. Please limit your comments to 3 minutes.*

**CONSENT CALENDAR**

1. Approval of the Minutes of the May 16, 2018 (Action)(G. Thomas)

**DISCUSSION AND ACTION ITEMS**

Topic	Action	Speaker
Review of PDHCD May Financials	Discussion/Action	Gail Thomas/Geni Houston
Presentation of the Approved 2018/2019 Budget	Discussion	Gail Thomas

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Review of Property Insurance Quotes	Discussion/Action	Eira Klich-Heartt
ED Contract Report	Discussion	Eira Klich-Heartt
PR Contract Report	Discussion	Eira Klich-Heartt
RFP Criteria and Review of Proposals	Discussion/Action	Gail Thomas

**ADJOURNMENT**

<b>Palm Drive Health Care District</b>
<p>Members of the public have the right to speak on any item on the published agenda. If you wish to speak at a regular meeting about a matter not on the published agenda, please make your comments during the portion of the meeting designated for <u>Public Comments</u>. Please limit your remarks to three minutes. Please note that, with some exceptions, the District Board does not engage in discussion or take action on non-agenized matters. However, the board may respond briefly to public comments, refer matters to staff; ask questions for clarification, or schedule matters for future agenda. Materials related to open session items on this agenda that are submitted to the Board or committee after distribution of the agenda packet are available for public inspection during normal business hours at 612 Petaluma Avenue, Sebastopol, CA.</p> <p><b>Consent Items:</b>  The Board agenda may include items on a consent calendar. Consent calendar items are routine matters or matters which have been reviewed by the board previously. These items may be approved by one motion without discussion unless a board member requests that the item be taken off the consent calendar. Items removed from the consent calendar will be taken up upon completion of action on the remainder of the items on the consent calendar.</p> <p><b>American Disability Act (ADA)</b> The Sonoma West Medical Center complies with ADA (American Disabilities Act) requirements and upon request, will attempt to reasonably accommodate individuals with disabilities by making meeting material available in appropriate alternative formats (pursuant to Government Code Section 54953.2).</p>

**PALM DRIVE HEALTH CARE DISTRICT FINANCE COMMITTEE**

**Minutes**

**Purpose: Palm Drive Health Care District Finance Committee Meeting**

**Date/Time: May 16, 2018, 3:00 p.m.**

**Location: Sonoma West Medical Center  
Conference Room  
501 Petaluma Avenue  
Sebastopol, CA 95472**

**Call to Order by Director Thomas, Treasurer**

**ROLL CALL**

**Gail Thomas, PDHCD Board Treasurer . . . . .Present  
Jim Horn, PDHCD Board Member . . . . .Present  
Rob Cary, Member . . . . . Present  
John Moise, Member . . . . .Present  
Randy Coffman, Member . . . . .Absent**

**Administrative Staff/Others Present**

**Alanna Brogan, Executive Director  
Geni Houston, Elephant Ear Systems  
Bill Arnone, Legal Counsel  
John Peleuses, CEO SWMC**

**APPROVAL OF THE AGENDA**

Motion to approve the agenda made by Director Horn, seconded by John Moise, which motion passed with Rob Cary and Gail Thomas voting yea.

**PUBLIC COMMENTS**

None

**CONSENT CALENDAR**

Director Horn requested spelling correction for the word “nest” to “next”, under item 4 and John Moise requested that Under item 5, second paragraph, his motion be amended to change the word “to” to “they” and add “financial” before flexibility.

**Motion to approve** the April 18, 2018 minutes with spelling correction and amendment made by Rob Cary, seconded by Director Horn, which motion passed with John Moise and Director Thomas voting Yea.

**DISCUSSION/ACTION ITEMS**

- 1. Review of the PDHCD April Financials**

Ms. Houston reviewed the April financials that were included in the agenda packet and requested that the Prime Grant Money reflected on the Balance Sheet but not the P&L. Discussion ensued with the consensus of the Committee agreeing that Prime Grant money should be reflected on the Balance Sheet, and taken off of the P&L.

Director Thomas reviewed the Cash statement. Director Horn requested that the column headers be printed on all pages for easier reading.

## **2. 2018/2019 Budget**

Director Thomas reviewed the 2017/18 Draft Budget. Director Horn presented his Draft Budget, which had the same numbers, but had a slightly different format. The consensus was to revise the budget using the format that Director Horn had presented.

Ms. Houston stated that the election cost needed to be included in the budget as there were two Director positions to be filled. She will contact the county for estimated cost.

Other suggestions were to increase the Community Health budget, and to set aside a reserve.

## **3. OSHPD Update**

Ms. Brogan stated that this was discussed in the Governing Body Finance Committee meeting.

## **4. Bond/Bankruptcy Update**

Ms. Brogan stated that in closed session there was discussion on bonds as they relate to bankruptcy, stating that there was new information which contained good news for voluntary compliance.

Mr. Arnone stated that bond counsel stated that the voluntary compliance would be on the GO bonds only. The COP bonds were issued for purposes of acquiring working capital, not for the purpose of improving the facility, and this working capital was used in its entirety before the implementation of the MSSA.

## **5. RFP for Sale of the Hospital**

Ms. Brogan reviewed the RFGP and stated the RFP and Press Release have been sent to Becker's Hospital Review Press Service, The Press Democrat, Sonoma Times, all of the Bay area newspapers, and to St. Joseph Health Systems, Sutter, Kaiser, Board members, Partnership Health Plan, LAFCO, Linda Hopkins and the City Manager. So far there has been interest from five organizations that have shown interest.

Deadline is May 31 for any questions from prospective buyers.

## **6. PR Consultant Update**

Ms. Brogan reviewed the PR Revised Contract. Discussion ensued concerning various aspects of the contract. Payment method/timing, monthly report on metrics, working under the direction of the Executive Director only and not include SWMC, timing of renewal. The consensus was to make the suggested changes without bringing back to the Finance Committee for approval.

Motion to approve the contract with discussed changes between PDHCD and JB Communications made by John Moise, seconded by Rob Cary, which motion passed with a Yea vote by Director Thomas and a Nay vote by Director Horn.

## **7. ED Contract Update**

This item was addressed in the last meeting. No further action was needed from the Finance Committee.

**8. Insurance Update**

Ms. Brogan reviewed the McLarens Proof of Loss letter, in which they are ready to pay \$72,000 which includes the \$10,000 deductible.

Ms. Brogan also stated that Alliant will not insure the property this year due to the submitted claims, however the broker is searching for other carriers.

**ADJOURNMENT**

There being no further business to conduct, the meeting was adjourned at 4:46 p.m.

Respectfully submitted by:  
Janet Harris  
Clerk of the Board  
Palm Drive Health Care District

## Palm Drive Healthcare District

## Balance Sheet

As of May 31, 2018

	May 31, 18	Apr 30, 18	\$ Change
<b>ASSETS</b>			
<b>Current Assets</b>			
<b>Checking/Savings</b>			
<b>Cash</b>			
1000-00 · EB Operating 4276	895,878.39	954,458.90	-58,780.51
1002-02 · EB Bkpcy Con 6292	350,939.98	350,939.98	0.00
1001-00 · EB SWMC Clear 9508	455.14	3,940.21	-3,485.07
<b>Total Cash</b>	1,247,073.51	1,309,339.09	-62,265.58
<b>Restricted Cash</b>			
1009-13 · WF 8800 2010 Parcel Tax	5,429.34	5,423.44	5.90
1009-12 · WF 8805 2010 Secured	10,416.18	10,402.90	13.28
1009-23 · WF 8300 2005 Bond	1,650,185.62	1,651,639.06	-1,453.44
1009-50 · WF 8801 2010 Reserve	980,425.79	979,175.00	1,250.79
1008 · SoCo Sequestered Funds	300,000.00	300,000.00	0.00
1900 · GO Bond Reserve SCAO (Non Cash)	697,592.97	697,592.97	0.00
<b>Total Restricted Cash</b>	3,644,049.90	3,644,233.37	-183.47
<b>Total Checking/Savings</b>	4,891,123.41	4,953,572.46	-62,449.05
<b>Other Current Assets</b>			
1062 · Property Tax Receivable	-25,941.38	-51,889.38	25,948.00
1069-01 · Parcel Tax Receivable.	-88,712.87	-355,668.87	266,956.00
1107 · Prepaid Deposits	7,819.75	7,921.73	-101.98
<b>Total Other Current Assets</b>	-106,834.50	-399,636.52	292,802.02
<b>Total Current Assets</b>	4,784,288.91	4,553,935.94	230,352.97
<b>Fixed Assets</b>			
<b>Property Plant &amp; Equipment</b>			
1241 · Major Moveable Equipment	8,446,172.84	8,446,172.84	0.00
1221 · Hospital Buildings	3,830,747.69	3,830,747.69	0.00
1230 · Leasehold Improvements	1,338,700.57	1,338,700.57	0.00
1201 · Land	5,876,900.00	5,876,900.00	0.00
1210 · Land Improvements	34,492.65	34,492.65	0.00
1285-00 · Accum Dep Farnam Leased Assets	-2,958,613.20	-2,915,238.20	-43,375.00
1275-00 · Accum Dep Fixed Equip	-9,096,953.96	-9,030,867.96	-66,086.00
1271-00 · Accum Dep Hosp Bldg	-2,615,908.32	-2,597,810.32	-18,098.00
1260-00 · Accum Dep Land Impr	-34,493.18	-34,493.18	0.00
<b>Total Property Plant &amp; Equipment</b>	4,821,045.09	4,948,604.09	-127,559.00
<b>Total Fixed Assets</b>	4,821,045.09	4,948,604.09	-127,559.00
<b>TOTAL ASSETS</b>	<b>9,605,334.00</b>	<b>9,502,540.03</b>	<b>102,793.97</b>
<b>LIABILITIES &amp; EQUITY</b>			
<b>Liabilities</b>			
<b>Current Liabilities</b>			
<b>Accounts Payable</b>			
2020 · Post Petition AP	29,005.40	19,242.61	9,762.79
2020-99 · Pre-Petition Liabilities			
2021-00 · Pre Petition Trade Payables	6,994,325.13	6,994,325.13	0.00
2030-00 · Wages & Benefits	1,299,276.33	1,299,276.33	0.00
<b>Total 2020-99 · Pre-Petition Liabilities</b>	8,293,601.46	8,293,601.46	0.00
<b>Total Accounts Payable</b>	8,322,606.86	8,312,844.07	9,762.79
<b>Other Current Liabilities</b>			
2040 · SWMC AR Held	455.14	3,940.21	-3,485.07
2014-10 · Accrued Bond Interest Pay	480,154.57	377,949.32	102,205.25
2063-10 · Cost Report Liability Medicare	206,720.59	212,031.98	-5,311.39
2064 · Unearned Revenue - GO Bond	697,592.97	697,592.97	0.00
24000 · Payroll Liabilities	-5,198.05	0.00	-5,198.05
<b>Total Other Current Liabilities</b>	1,379,725.22	1,291,514.48	88,210.74

**Palm Drive Healthcare District**  
**Balance Sheet**  
 As of May 31, 2018

	May 31, 18	Apr 30, 18	\$ Change
<b>Total Current Liabilities</b>	<b>9,702,332.08</b>	<b>9,604,358.55</b>	<b>97,973.53</b>
<b>Long Term Liabilities</b>			
<b>2270-00 - Bonds Payable</b>			
2255-00 - 2000 Go Bonds Payable (BYM)	3,950,000.00	3,950,000.00	0.00
2274-01 - 2005 Revenue Bonds Payable	5,955,000.00	5,955,000.00	0.00
2274-02 - 2010 Bonds Payable	9,260,000.00	9,260,000.00	0.00
<b>Total 2270-00 - Bonds Payable</b>	<b>19,165,000.00</b>	<b>19,165,000.00</b>	<b>0.00</b>
<b>Total Long Term Liabilities</b>	<b>19,165,000.00</b>	<b>19,165,000.00</b>	<b>0.00</b>
<b>Total Liabilities</b>	<b>28,867,332.08</b>	<b>28,769,358.55</b>	<b>97,973.53</b>
<b>Equity</b>			
32000 - Retained Earnings	-19,503,279.95	-19,503,279.95	0.00
Net Income	241,281.87	236,461.43	4,820.44
<b>Total Equity</b>	<b>-19,261,998.08</b>	<b>-19,266,818.52</b>	<b>4,820.44</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>9,605,334.00</b>	<b>9,502,540.03</b>	<b>102,793.97</b>

**Palm Drive Healthcare District**  
**Profit & Loss Budget vs. Actual Reporting Month**

May 2018

	May 18	Budget	\$ Over Budget
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>4000 · Revenue</b>			
Parcel Tax Revenue CY Attached	187,563.00	187,563.00	0.00
Parcel Tax Revenue Detached	79,393.00	79,393.00	0.00
Property Tax Revenue CY	25,948.00	25,948.00	0.00
Cell Tower	3,500.00	3,500.00	0.00
Misc Revenue	702.90	2,000.00	-1,297.10
Interest Income	2,816.53	200.00	2,616.53
<b>Total 4000 · Revenue</b>	<u>299,923.43</u>	<u>298,604.00</u>	<u>1,319.43</u>
<b>Total Income</b>	<u>299,923.43</u>	<u>298,604.00</u>	<u>1,319.43</u>
<b>Gross Profit</b>	299,923.43	298,604.00	1,319.43
<b>Expense</b>			
<b>Operating Expenses</b>			
<b>Staff Expenses</b>			
Salaries & Wages	18,497.00	18,316.67	180.33
Payroll Tax Expense	1,875.50	1,401.23	474.27
Employee Benefits	0.00	1,079.50	-1,079.50
Worker's Compensation	0.00	183.17	-183.17
<b>Total Staff Expenses</b>	<u>20,372.50</u>	<u>20,980.57</u>	<u>-608.07</u>
<b>Professional Services</b>			
Bookkeeping	2,500.00	2,500.00	0.00
Legal Fees General	14,220.00	10,000.00	4,220.00
Legal Bankruptcy	4,930.00	10,000.00	-5,070.00
Professional Fees Other	8,995.00	5,000.00	3,995.00
<b>Total Professional Services</b>	<u>30,645.00</u>	<u>27,500.00</u>	<u>3,145.00</u>
<b>Office Expenses (H)</b>			
Bank Charges	3,000.00	200.00	2,800.00
IT / Computer Expense	527.59	300.00	227.59
Licenses and Fees	10.00	100.00	-90.00
Supplies	12.50	250.00	-237.50
Utilities (Tel/PGE)	254.48	300.00	-45.52
Office Expenses (H) - Other	229.70		
<b>Total Office Expenses (H)</b>	<u>4,034.27</u>	<u>1,150.00</u>	<u>2,884.27</u>
<b>Directors Expense (H)</b>			
Cont Education	450.34	600.00	-149.66
Ins Exp D&O/Property	2,757.30	2,700.00	57.30
<b>Total Directors Expense (H)</b>	<u>3,207.64</u>	<u>3,300.00</u>	<u>-92.36</u>
<b>Total Operating Expenses</b>	<u>58,259.41</u>	<u>52,930.57</u>	<u>5,328.84</u>
<b>Contractual Payments</b>			
Bankruptcy Contingency	0.00	25,100.00	-25,100.00
Medical Records	5,318.38	5,500.00	-181.62
Building Maintenance	0.00	10,000.00	-10,000.00



**Palm Drive Healthcare District**  
**Profit & Loss Budget vs. Actual Reporting Month**  
 May 2018

	<u>May 18</u>	<u>Budget</u>	<u>\$ Over Budget</u>
<b>Interest Exp Cost Report or CMS</b>	340.95	488.00	-147.05
<b>Total Contractual Payments</b>	5,659.33	41,088.00	-35,428.67
<b>Community Health Services</b>			
<b>West County Community Services</b>	0.00	166.66	-166.66
<b>General Community Health</b>	0.00	2,500.00	-2,500.00
<b>Sponsorship</b>	0.00	1,000.00	-1,000.00
<b>District Comm Services Various</b>	595.00	0.00	595.00
<b>Senior Centers</b>	825.00	0.00	825.00
<b>Total Community Health Services</b>	1,420.00	3,666.66	-2,246.66
<b>Non - Operating (Revenue) / Exp</b>			
<b>Exp - Bond Interest Exp</b>	102,205.25	102,205.25	0.00
<b>Total Non - Operating (Revenue) / Exp</b>	102,205.25	102,205.25	0.00
<b>Depreciation Header</b>			
<b>Dep Exp - Cap Lse Eq</b>	43,375.00	43,375.00	0.00
<b>Dep Exp - Major Mov Eq</b>	66,086.00	66,086.00	0.00
<b>Dep Exp - Bld &amp; Improvements</b>	18,098.00	18,098.00	0.00
<b>Total Depreciation Header</b>	127,559.00	127,559.00	0.00
<b>Total Expense</b>	295,102.99	327,449.48	-32,346.49
<b>Net Ordinary Income</b>	4,820.44	-28,845.48	33,665.92
<b>Net Income</b>	<u>4,820.44</u>	<u>-28,845.48</u>	<u>33,665.92</u>

Palm Drive Healthcare District  
Profit & Loss Budget vs. Actual YTD  
July 2017 through May 2018

	<u>Jul '17 - May 18</u>	<u>Budget</u>	<u>\$ Over Budget</u>
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>4000 - Revenue</b>			
Parcel Tax Revenue CY Attached	2,063,193.00	2,063,193.00	0.00
Parcel Tax Revenue Detached	873,323.00	873,323.00	0.00
Property Tax Revenue CY	285,428.00	285,428.00	0.00
Prime Grant/IGT Income	0.00	1,050,000.00	-1,050,000.00
CMSP Income	250,384.88		
Cell Tower	41,000.00	58,500.00	-17,500.00
Misc Revenue	22,118.06	22,000.00	118.06
Interest Income	24,978.35	2,200.00	22,778.35
<b>Total 4000 - Revenue</b>	<u>3,560,425.29</u>	<u>4,354,644.00</u>	<u>-794,218.71</u>
<b>Total Income</b>	<u>3,560,425.29</u>	<u>4,354,644.00</u>	<u>-794,218.71</u>
<b>Gross Profit</b>	<u>3,560,425.29</u>	<u>4,354,644.00</u>	<u>-794,218.71</u>
<b>Expense</b>			
<b>Operating Expenses</b>			
<b>Staff Expenses</b>			
Salaries & Wages	181,836.00	201,483.37	-19,647.37
Payroll Tax Expense	19,680.88	15,413.53	4,267.35
Employee Benefits	4,156.88	11,874.50	-7,717.62
Worker's Compensation	0.00	2,014.87	-2,014.87
<b>Total Staff Expenses</b>	<u>205,673.76</u>	<u>230,786.27</u>	<u>-25,112.51</u>
<b>Professional Services</b>			
Accounting	42,780.00	28,000.00	14,780.00
Bookkeeping	26,160.91	24,500.00	1,660.91
Legal Fees General	155,981.31	165,000.00	-9,018.69
Legal Bankruptcy	61,285.66	263,000.00	-201,714.34
Professional Fees Other	16,793.41	55,000.00	-38,206.59
<b>Total Professional Services</b>	<u>303,001.29</u>	<u>535,500.00</u>	<u>-232,498.71</u>
<b>Office Expenses (H)</b>			
Bank Charges	579.34	10,000.00	-9,420.66
IT / Computer Expense	10,647.59	5,300.00	5,347.59
Licenses and Fees	35.00	1,100.00	-1,065.00
Rent	0.00	7,650.00	-7,650.00
Storage	2,001.24	2,520.00	-518.76
Supplies	2,655.55	2,750.00	-94.45
Utilities (Tel/PGE)	3,784.88	3,300.00	484.88
Office Expenses (H) - Other	229.70		
<b>Total Office Expenses (H)</b>	<u>19,933.30</u>	<u>32,620.00</u>	<u>-12,686.70</u>
<b>Directors Expense (H)</b>			
Cont Education	13,680.60	16,304.18	-2,623.58
Ins Exp D&O/Property	28,204.98	36,203.00	-7,998.02
<b>Total Directors Expense (H)</b>	<u>41,885.58</u>	<u>52,507.18</u>	<u>-10,621.60</u>

**Palm Drive Healthcare District  
 Profit & Loss Budget vs. Actual YTD  
 July 2017 through May 2018**

	<u>Jul '17 - May 18</u>	<u>Budget</u>	<u>\$ Over Budget</u>
<b>Total Operating Expenses</b>	570,493.93	851,413.45	-280,919.52
<b>Contractual Payments</b>			
Bankruptcy Contingency	0.00	376,100.00	-376,100.00
CMSP Cost Report *	50,076.98	0.00	50,076.98
Medical Records	58,724.49	51,500.00	7,224.49
Prime Grant/IGT Contract Exp	0.00	525,000.00	-525,000.00
Prime Grant/IGT to SWMC	0.00	525,000.00	-525,000.00
Building Maintenance	97,847.70	230,000.00	-132,152.30
Interest Exp Cost Report or CMS	4,280.43	5,368.00	-1,087.57
<b>Total Contractual Payments</b>	210,929.60	1,712,968.00	-1,502,038.40
<b>Community Health Services</b>			
West County Community Services	0.00	1,833.34	-1,833.34
General Community Health	588.60	18,399.98	-17,811.38
Sponsorship	0.00	8,000.00	-8,000.00
District Comm Services Various	1,574.54	0.00	1,574.54
Bodega Bay Fire Services	0.00	22,000.00	-22,000.00
West County Health (H) RRARA	3,000.00	3,000.00	0.00
<b>Total West County Health (H)</b>	3,000.00	3,000.00	0.00
Senior Centers	4,375.00	0.00	4,375.00
<b>Total Community Health Services</b>	9,538.14	53,233.32	-43,695.18
<b>Non - Operating (Revenue) / Exp</b>			
NonOp Inc/Exp Parcel Tax Refund	775.00	6,200.00	-5,425.00
Exp - Bond Interest Exp	1,124,257.75	1,124,257.75	0.00
<b>Total Non - Operating (Revenue) / Exp</b>	1,125,032.75	1,130,457.75	-5,425.00
<b>Depreciation Header</b>			
Dep Exp - Cap Lse Eq	477,125.00	477,125.00	0.00
Dep Exp - Major Mov Eq	726,946.00	726,946.00	0.00
Dep Exp - Bld & Improvements	199,078.00	199,078.00	0.00
<b>Total Depreciation Header</b>	1,403,149.00	1,403,149.00	0.00
<b>Total Expense</b>	3,319,143.42	5,151,221.52	-1,832,078.10
<b>Net Ordinary Income</b>	241,281.87	-796,577.52	1,037,859.39
<b>Net Income</b>	241,281.87	-796,577.52	1,037,859.39

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FY 2018-19- Budget	Budget FY 2017-18 Initial approved	FY 2017-18 with adjustments	YTD FY 2017-18	% YTD July-Apr	Proposed FY 2018-19 shown below
<b>Income</b>					
Tax Revenue				83%	
Parcel Tax/FY	\$ 1,150,000.00	\$ 1,751,990.22	\$ 1,551,755.96	89%	\$ 1,550,000.00
Grant Revenue	\$ -	\$ -	\$ -		
CMSP	\$ 253,865.66	\$ 253,865.66	\$ 253,865.66	100%	\$ 80,000.00
Prime Grant	\$ 1,450,000.00	\$ 700,000.00	\$ 400,000.00	57%	
Miscellaneous Income	\$ -	\$ -	\$ -		
Cell tower	\$ 62,000.00	\$ 44,500.00	\$ 37,500.00	84%	\$ 42,000.00
	\$ -	\$ -	\$ -		
Miscellaneous	\$ 24,000.00	\$ 24,000.00	\$ 14,160.57	59%	\$ 17,500.00
	\$ -	\$ -	\$ 360.00		\$ 72,000.00
Interest	\$ 2,400.00	\$ -	\$ -		\$ 4,500.00
<b>TOTAL</b>	<b>\$ 2,942,265.66</b>	<b>\$ 2,774,355.88</b>	<b>\$ 2,257,642.19</b>	<b>81%</b>	<b>\$ 1,766,000.00</b>
<b>Expenses</b>					
<b>Operating Expenses</b>					
<b>Staff Expenses</b>					
Salaries/Wages	\$ 207,400.00	\$ 334,423.41	\$ 159,109.79	48%	\$ 215,000.00
Payroll Taxes	\$ 15,866.10	\$ 35,134.37	\$ 17,805.38	51%	\$ 16,447.50
Empl Benefits	\$ 12,402.00	\$ 16,943.23	\$ 8,386.09	49%	\$ 18,000.00
Workers Comp	\$ 2,074.00	\$ 1,136.58	\$ -	0%	
Payroll Process	\$ -	\$ -	\$ -		
<b>TOTALS/W</b>	<b>\$ 237,742.10</b>	<b>\$ 387,637.58</b>	<b>\$ 185,301.26</b>	<b>48%</b>	<b>\$ 249,447.50</b>
<b>Professional Services</b>					
Accounting	\$ 28,000.00	\$ 33,290.00	\$ 42,780.00	129%	\$ 40,000.00
Bookkeeping	\$ 24,000.00	\$ 27,000.00	\$ 23,645.42	88%	\$ 30,000.00
Legal Fees	\$ 175,000.00	\$ 164,599.34	\$ 104,599.34	64%	\$ 150,000.00
Bankruptcy Legal	\$ 248,000.00	\$ 186,481.00	\$ 56,355.66	30%	\$ 100,000.00
Public Relations/Mktng	\$ -	\$ -	\$ -		\$ 60,000.00
Other Prof Fees	\$ 60,000.00	\$ 36,898.41	\$ 6,898.41	19%	\$ 20,000.00
<b>Total Professional Services</b>	<b>\$ 535,000.00</b>	<b>\$ 448,268.75</b>	<b>\$ 234,278.83</b>	<b>52%</b>	<b>\$ 400,000.00</b>
<b>Office Expenses</b>					
Bank Charges (IGT)	\$ 10,200.00	\$ 3,750.83	\$ 2,550.83	68%	\$ 2,000.00
IT/Computer	\$ 6,800.00	\$ 12,274.88	\$ 10,474.88	85%	\$ 11,500.00
Licenses/Fees	\$ 1,200.00	\$ 625.00	\$ 25.00	4%	\$ 200.00
Rent	\$ 15,300.00	\$ -	\$ -		\$ -
Storage	\$ 5,040.00	\$ 2,001.24	\$ 2,001.24	100%	\$ -
Supplies	\$ 3,000.00	\$ 1,500.00	\$ 2,698.08	180%	\$ 2,500.00
Other	\$ -	\$ -	\$ -		\$ -
Util(Tel/PGE)	\$ 3,600.00	\$ 5,355.77	\$ 3,555.77	66%	\$ 4,500.00
<b>Total Office Expenses</b>	<b>\$ 45,140.00</b>	<b>\$ 25,507.72</b>	<b>\$ 21,305.80</b>	<b>47%</b>	<b>\$ 20,700.00</b>
<b>Directors Expenses</b>					
Election Expenses	\$ -	\$ -	\$ -		\$ 80,000.00
Contin Educ	\$ 16,304.18	\$ 23,529.71	\$ 12,480.26	53%	\$ 15,000.00
Insurance	\$ 38,903.64	\$ 35,892.20	\$ 2,696.10	8%	\$ 40,000.00
<b>Total Directors Expenses</b>	<b>\$ 55,207.82</b>	<b>\$ 59,421.91</b>	<b>\$ 15,176.36</b>	<b>26%</b>	<b>\$ 135,000.00</b>
<b>TOTAL OP EXPENSES</b>	<b>\$ 873,089.92</b>	<b>\$ 920,835.96</b>	<b>\$ 456,062.25</b>	<b>50%</b>	<b>\$ 805,147.50</b>
<b>Other Expenses</b>					
Prior District Debt	\$ -	\$ -	\$ -		
Bankruptcy Contingency	\$ 401,200.00	\$ 401,200.00	\$ 350,939.98	87%	\$ 401,200.00
CMS Settlement	\$ 63,199.00	\$ 63,199.00	\$ 52,583.92	83%	\$ 63,000.00
Int Exp Cost Report	\$ 5,856.00	\$ 8,330.81	\$ 3,939.48	47%	\$ 6,000.00
CMSP Cost Report	\$ -	\$ 50,076.98	\$ 50,076.98	100%	\$ -
Medical Records	\$ 48,000.00	\$ 109,234.00	\$ 53,105.29	49%	\$ 72,000.00
<b>Total Other Expenses</b>	<b>\$ 518,255.00</b>	<b>\$ 632,040.79</b>	<b>\$ 510,645.65</b>	<b>81%</b>	<b>\$ 542,200.00</b>
CMSP	\$ -	\$ -	\$ -		
MSSA Payment	\$ -	\$ -	\$ -		
Building Maintenance	\$ 220,000.00	\$ 332,324.92	\$ 97,847.70	29%	\$ 250,000.00
Prime Grant Prepay	\$ 525,000.00	\$ 700,000.00	\$ 400,000.00	57%	
Building Maint Reserve	\$ -	\$ -	\$ -		
<b>Total Contractual Payments</b>	<b>\$ 1,270,000.00</b>	<b>\$ 1,032,324.92</b>	<b>\$ 497,847.70</b>	<b>48%</b>	<b>\$ 250,000.00</b>
<b>Community Health Servs</b>					
Bodega Bay	\$ 22,000.00	\$ 22,000.00	\$ -	0%	\$ 122,000.00
WC Comm Servs	\$ 2,000.00	\$ 3,099.98	\$ 1,750.00	56%	
Genf Comm Health	\$ 14,799.98	\$ 21,280.70	\$ 3,738.14	18%	
RARRA	\$ 19,750.00	\$ 20,250.00	\$ 20,250.00	100%	
Health Prom	\$ 3,000.00	\$ 6,000.00	\$ -	0%	
<b>TOTAL COMMUNITY HEALTH PROGRAM</b>	<b>\$ 61,549.98</b>	<b>\$ 72,630.68</b>	<b>\$ 25,738.14</b>	<b>35%</b>	<b>\$ 122,000.00</b>
<b>TOTAL EXPENSES</b>	<b>\$ 2,722,894.90</b>	<b>\$ 2,657,832.35</b>	<b>\$ 1,490,293.74</b>	<b>56%</b>	<b>\$ 1,719,347.50</b>
New Contingency	\$ -	\$ (450,000.00)	\$ (100,000.00)		
Parcel Tax Refund	\$ (6,200.00)	\$ (3,306.66)	\$ (775.00)		
County Sequester -	\$ -	\$ -	\$ (300,000.00)		
SWMC AR Receipts	\$ 19,377,561.29	\$ -	\$ 20,657,533.44		
<b>Summary</b>					
			detachment sequester		\$ 300,000.00
			operating profit (loss)		\$ (253,347.50)
			Beginning Cash Forward		\$ 650,000.00
			margin		\$ 396,652.50
Beginning Cash FY 2017	\$ 497,883.45	\$ 497,883.45	\$ 497,883.45		
Income	\$ 2,942,265.66	\$ 2,774,355.88	\$ 2,257,642.19		
All Expenses	\$ 2,729,094.90	\$ 2,657,832.35	\$ 1,490,293.74		
Ending Cash	\$ 711,054.21	\$ 614,406.98	\$ 1,265,231.90		
Bankruptcy Sequester	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00		
Bankruptcy District Res.	\$ 401,200.00	\$ 401,200.00	\$ 350,939.98		