



**NOTICE AND AGENDA  
PALM DRIVE HEALTH CARE DISTRICT**

**FINANCE COMMITTEE  
Regular Meeting**

**OPEN SESSION 3:00 p.m.  
May 16, 2018**

Sonoma West Medical Center  
Conference Room  
501 Petaluma Avenue  
Sebastopol, CA 95472  
(707) 823-3586

**Our Vision:** Through engagement with our diverse West County population the district will promote improved health and wellbeing.

**Our Mission:** Palm Drive Health Care District exists to deliver access to quality and compassionate health services responsive to the needs of our District.

**Our Values:** Integrity- Leadership – Caring - Perseverance

**PLEASE TURN YOUR CELL PHONES OFF**

**CALL TO ORDER**

**ROLL CALL**

**APPROVAL OF AGENDA**

**PUBLIC COMMENTS**

*Comments from the audience will be accepted for items listed on the agenda. Questions may be referred to staff for response at a later time. Please limit your comments to 3 minutes.*

**CONSENT CALENDAR**

1. Approval of the Minutes of the April 18, 2018 (Action)(G. Thomas)

**DISCUSSION AND ACTION ITEMS**

Topic	Action	Speaker
Review of PDHCD April Financials	Discussion/Action	Gail Thomas/Geni Houston
2018/2019 Budget	Discussion/Action	Gail Thomas
OSHPD Update	Discussion/Action	Alanna Brogan
Bond/ Bankruptcy Update	Discussion	Alanna Brogan
RFP for Sale of Hospital	Discussion/Action	Alanna Brogan

PR Consultant Update	Discussion/Action	Alanna Brogan
ED Contract Update	Discussion/Action	Alanna Brogan
Insurance Update	Discussion	Alanna Brogan

**ADJOURNMENT**

**Palm Drive Health Care District**

Members of the public have the right to speak on any item on the published agenda. If you wish to speak at a regular meeting about a matter not on the published agenda, please make your comments during the portion of the meeting designated for Public Comments. Please limit your remarks to three minutes. Please note that, with some exceptions, the District Board does not engage in discussion or take action on non-agenized matters. However, the board may respond briefly to public comments, refer matters to staff; ask questions for clarification, or schedule matters for future agenda. Materials related to open session items on this agenda that are submitted to the Board or committee after distribution of the agenda packet are available for public inspection during normal business hours at 612 Petaluma Avenue, Sebastopol, CA.

**Consent Items:**

The Board agenda may include items on a consent calendar. Consent calendar items are routine matters or matters which have been reviewed by the board previously. These items may be approved by one motion without discussion unless a board member requests that the item be taken off the consent calendar. Items removed from the consent calendar will be taken up upon completion of action on the remainder of the items on the consent calendar.

**American Disability Act (ADA)** The Sonoma West Medical Center complies with ADA (American Disabilities Act) requirements and upon request, will attempt to reasonably accommodate individuals with disabilities by making meeting material available in appropriate alternative formats (pursuant to Government Code Section 54953.2).



**SPECIAL PALM DRIVE HEALTH CARE DISTRICT FINANCE COMMITTEE**

**Minutes**

**Purpose: Palm Drive Health Care District Finance Committee Meeting**

**Date/Time: April 18, 2018, 3:19 p.m.**

**Location: Sonoma West Medical Center  
Conference Room  
501 Petaluma Avenue  
Sebastopol, CA 95472**

**Call to Order by Director Thomas, Treasurer**

**ROLL CALL**

**Gail Thomas, PDHCD Board Treasurer .....Present  
Jim Horn, PDHCD Board Member .....Present  
Rob Cary, Member ..... Present  
John Moise, Member .....Present  
Randy Coffman, Member .....Present**

**Administrative Staff/Others Present**

**Alanna Brogan, Executive Director  
Geni Houston, Elephant Ear Systems  
Gary Hicks, G. L. Hicks Financial LLC  
Mike Cavanaugh, Hill Top Securities  
William Adams, Legal Counsel**

**APPROVAL OF THE AGENDA**

The agenda was approved.

**PUBLIC COMMENTS**

Public comments were requested and received.

**CONSENT CALENDAR**

**Motion to approve** the January 22, 2018 Minutes and the March 21, 2018 minutes made by Randy Coffman seconded by Director Thomas, which motion passed unanimously

**DISCUSSION/ACTION ITEMS**

- 1. Hospital Maintenance: Check Valve Assembly Replacement Required by the City, Sewer Line Repair for Grease Vault.**

Ms. Brogan asked Steve Day, SWMC Facilities/Engineering Manager, to explain the process that was involved with both projects.

Discussion ensued with a consensus that contracts were needed for both projects.

Motion to approve with contracts made by Director Horn, seconded by Randy Coffman, which motion passed unanimously.

## **2. Bond Update.**

Ms. Brogan gave a brief synopsis of options to refinancing the bonds. Ms. Brogan stated that the handout that was provided showing the varies interest rates was not accurate as it has not been updated with the current rates and the numbers should not be quoted. Discussion ensued with the recommendation of having a closed session followed by an open session to further discuss the bond refinancing.

## **3. Review of PDHCD March Financials and Budget Overview**

Geni Houston reviewed financial information provided in the agenda packet.

## **4. 2018/2019 Budget**

Director Thomas reviewed some of the purposed budget changes for the 2018/2018 FY. It was requested that a spreadsheet showing more detail be furnished for the nest meeting.

## **5. Review of the Executive Director's Contract.**

A brief review of the contract was given by Director Thomas, explaining that the Personnel Committee recommended an increase in base pay and additional time off. Ms. Brogan had requested payment for an additional 2 hours a week and no additional time off. The increase of payment for two additional hours per week is based on the her currently working 28- 40 hours per week instead of the contractual agreement of 24 hours per week.

After discussion John Moise made a motion for the Finance Committee to advise the District Board to have the flexibility to accommodate an increase in the number of hours from 24 to 26 and defers to the District Board the decision on whether that is appropriate and necessary, based on the District's financial situation, seconded by Randy Coffman, which motion passed unanimously.

## **6. Storage Tank Insurance Invoice**

Ms. Brogan asked for approval to pay the invoice, a copy of which was included in the agenda packet.

Motion to approve payment made by Randy Coffman, seconded by John Moise, which motion passed with Yea votes from Director Thomas and Rob Cary. Director Horn had left prior to this vote to attend another meeting.

## **7. Public Relations Consultant**

Ms. Brogan stated that this had been covered under the proposed new budget by requesting a line item for public relations. PR would help to combat the ongoing negative publicity. IT was the consensus of those present that this is needed and should be pursued.

Randy Coffman mentioned the Entrepreneur Project in Sebastopol. He will follow up and see if they can assist with public relations.

## **ADJOURNMENT**

There being no further business to conduct, the meeting was adjourned at 5:00 p.m.

Respectfully submitted by:  
Janet Harris  
Clerk of the Board  
Palm Drive Health Care District

8:00 AM  
05/10/18  
Accrual Basis

Palm Drive Healthcare District  
**Balance Sheet**  
As of April 30, 2018

	Apr 30, 18	Mar 31, 18	\$ Change
<b>ASSETS</b>			
<b>Current Assets</b>			
<b>Checking/Savings</b>			
<b>Cash</b>			
1000-00 · EB Operating 4276	954,458.90	1,005,452.39	-50,993.49
1002-02 · EB Bkpcy Con 6292	350,939.98	300,739.98	50,200.00
1001-00 · EB SWMC Clear 9508	3,940.21	1,489.62	2,450.59
<b>Total Cash</b>	<b>1,309,339.09</b>	<b>1,307,681.99</b>	<b>1,657.10</b>
<b>Restricted Cash</b>			
1009-13 · WF 8800 2010 Parcel Tax	5,423.44	0.00	5,423.44
1009-12 · WF 8805 2010 Secured	10,402.90	10,390.66	12.24
1009-23 · WF 8300 2005 Bond	1,651,639.06	2,006,016.36	-354,377.30
1009-50 · WF 8801 2010 Reserve	979,175.00	983,439.85	-4,264.85
1008 · SoCo Sequestered Funds	300,000.00	300,000.00	0.00
1900 · GO Bond Reserve SCAO (Non Cash)	697,592.97	697,592.97	0.00
<b>Total Restricted Cash</b>	<b>3,644,233.37</b>	<b>3,997,439.84</b>	<b>-353,206.47</b>
<b>Total Checking/Savings</b>	<b>4,953,572.46</b>	<b>5,305,121.83</b>	<b>-351,549.37</b>
<b>Other Current Assets</b>			
1062 · Property Tax Receivable	-51,889.38	-77,837.38	25,948.00
1069-01 · Parcel Tax Receivable.	-355,668.87	247,641.55	-603,310.42
1107 · Prepaid Deposits	7,921.73	7,972.61	-50.88
<b>Total Other Current Assets</b>	<b>-399,636.52</b>	<b>177,776.78</b>	<b>-577,413.30</b>
<b>Total Current Assets</b>	<b>4,553,935.94</b>	<b>5,482,898.61</b>	<b>-928,962.67</b>
<b>Fixed Assets</b>			
<b>Property Plant &amp; Equipment</b>			
1241 · Major Moveable Equipment	8,446,172.84	8,446,172.84	0.00
1221 · Hospital Buildings	3,830,747.69	3,830,747.69	0.00
1230 · Leasehold Improvements	1,338,700.57	1,338,700.57	0.00
1201 · Land	5,876,900.00	5,876,900.00	0.00
1210 · Land Improvements	34,492.65	34,492.65	0.00
1285-00 · Accum Dep Farnam Leased Assets	-2,915,238.20	-2,871,863.20	-43,375.00
1275-00 · Accum Dep Fixed Equip	-9,030,867.96	-8,964,781.96	-66,086.00
1271-00 · Accum Dep Hosp Bldg	-2,597,810.32	-2,579,712.32	-18,098.00
1260-00 · Accum Dep Land Impr	-34,493.18	-34,493.18	0.00
<b>Total Property Plant &amp; Equipment</b>	<b>4,948,604.09</b>	<b>5,076,163.09</b>	<b>-127,559.00</b>
<b>Total Fixed Assets</b>	<b>4,948,604.09</b>	<b>5,076,163.09</b>	<b>-127,559.00</b>
<b>TOTAL ASSETS</b>	<b>9,502,540.03</b>	<b>10,559,061.70</b>	<b>-1,056,521.67</b>
<b>LIABILITIES &amp; EQUITY</b>			
<b>Liabilities</b>			
<b>Current Liabilities</b>			
<b>Accounts Payable</b>			
2020 · Post Petition AP	19,242.61	43,784.38	-24,541.77
<b>2020-99 · Pre-Petition Liabilities</b>			
2021-00 · Pre Petition Trade Payables	6,994,325.13	6,994,325.13	0.00
2030-00 · Wages & Benefits	1,299,276.33	1,299,276.33	0.00
<b>Total 2020-99 · Pre-Petition Liabilities</b>	<b>8,293,601.46</b>	<b>8,293,601.46</b>	<b>0.00</b>
<b>Total Accounts Payable</b>	<b>8,312,844.07</b>	<b>8,337,385.84</b>	<b>-24,541.77</b>
<b>Other Current Liabilities</b>			
2040 · SWMC AR Held	3,940.21	1,489.62	2,450.59
2014-10 · Accrued Bond Interest Pay	377,949.32	780,156.57	-402,207.25
2063-10 · Cost Report Liability Medicare	212,031.98	217,323.02	-5,291.04
2064 · Unearned Revenue - GO Bond	697,592.97	697,592.97	0.00
<b>Total Other Current Liabilities</b>	<b>1,291,514.48</b>	<b>1,696,562.18</b>	<b>-405,047.70</b>

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Palm Drive Healthcare District  
**Balance Sheet**  
 As of April 30, 2018

	Apr 30, 18	Mar 31, 18	\$ Change
<b>Total Current Liabilities</b>	9,604,358.55	10,033,948.02	-429,589.47
<b>Long Term Liabilities</b>			
<b>2270-00 · Bonds Payable</b>			
2255-00 · 2000 Go Bonds Payable (BYM)	3,950,000.00	3,950,000.00	0.00
2274-01 · 2005 Revenue Bonds Payable	5,955,000.00	6,320,000.00	-365,000.00
2274-02 · 2010 Bonds Payable	9,260,000.00	9,535,000.00	-275,000.00
<b>Total 2270-00 · Bonds Payable</b>	19,165,000.00	19,805,000.00	-640,000.00
<b>Total Long Term Liabilities</b>	19,165,000.00	19,805,000.00	-640,000.00
<b>Total Liabilities</b>	28,769,358.55	29,838,948.02	-1,069,589.47
<b>Equity</b>			
32000 · Retained Earnings	-19,503,279.95	-19,503,279.95	0.00
Net Income	236,461.43	223,393.63	13,067.80
<b>Total Equity</b>	-19,266,818.52	-19,279,886.32	13,067.80
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>9,502,540.03</b>	<b>10,559,061.70</b>	<b>-1,056,521.67</b>

8:00 AM  
 05/10/18  
 Accrual Basis

**Palm Drive Healthcare District**  
**Profit & Loss Budget vs. Actual Reporting Month**  
 April 2018

	Apr 18	Budget	\$ Over Budget
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>4000 - Revenue</b>			
Parcel Tax Revenue CY Attached	187,563.00	187,563.00	0.00
Parcel Tax Revenue Detached	79,393.00	79,393.00	0.00
Property Tax Revenue CY	25,948.00	25,948.00	0.00
Prime Grant/IGT Income	0.00	300,000.00	-300,000.00
Cell Tower	3,500.00	3,500.00	0.00
Misc Revenue	1,012.89	2,000.00	-987.11
Interest Income	3,645.37	200.00	3,445.37
<b>Total 4000 - Revenue</b>	<u>301,062.26</u>	<u>598,604.00</u>	<u>-297,541.74</u>
<b>Total Income</b>	<u>301,062.26</u>	<u>598,604.00</u>	<u>-297,541.74</u>
<b>Gross Profit</b>	<u>301,062.26</u>	<u>598,604.00</u>	<u>-297,541.74</u>
<b>Expense</b>			
<b>Operating Expenses</b>			
<b>Staff Expenses</b>			
Salaries & Wages	15,680.00	18,316.67	-2,636.67
Payroll Tax Expense	1,298.56	1,401.23	-102.67
Employee Benefits	0.00	1,079.50	-1,079.50
Worker's Compensation	0.00	183.17	-183.17
<b>Total Staff Expenses</b>	<u>16,978.56</u>	<u>20,980.57</u>	<u>-4,002.01</u>
<b>Professional Services</b>			
Bookkeeping	2,500.00	2,500.00	0.00
Legal Fees General	24,967.10	10,000.00	14,967.10
Legal Bankruptcy	212.95	15,000.00	-14,787.05
Professional Fees Other	900.00	5,000.00	-4,100.00
<b>Total Professional Services</b>	<u>28,580.05</u>	<u>32,500.00</u>	<u>-3,919.95</u>
<b>Office Expenses (H)</b>			
Bank Charges	0.00	200.00	-200.00
IT / Computer Expense	755.95	300.00	455.95
Licenses and Fees	0.00	100.00	-100.00
Supplies	0.50	250.00	-249.50
Utilities (Tel/PGE)	254.24	300.00	-45.76
<b>Total Office Expenses (H)</b>	<u>1,010.69</u>	<u>1,150.00</u>	<u>-139.31</u>
<b>Directors Expense (H)</b>			
Cont Education	2,168.65	3,200.00	-1,031.35
Ins Exp D&O/Property	2,746.98	3,650.00	-903.02
<b>Total Directors Expense (H)</b>	<u>4,915.63</u>	<u>6,850.00</u>	<u>-1,934.37</u>
<b>Total Operating Expenses</b>	<u>51,484.93</u>	<u>61,480.57</u>	<u>-9,995.64</u>
<b>Contractual Payments</b>			
Bankruptcy Contingency	0.00	25,100.00	-25,100.00
Medical Records	5,285.02	5,500.00	-214.98
Prime Grant/IGT Contract Exp	0.00	150,000.00	-150,000.00



8:00 AM  
 05/10/18  
 Accrual Basis

**Palm Drive Healthcare District**  
**Profit & Loss Budget vs. Actual Reporting Month**  
 April 2018

	Apr 18	Budget	\$ Over Budget
Prime Grant/IGT to SWMC	0.00	150,000.00	-150,000.00
Building Maintenance	0.00	10,000.00	-10,000.00
Interest Exp Cost Report or CMS	361.30	488.00	-126.70
<b>Total Contractual Payments</b>	<b>5,646.32</b>	<b>341,088.00</b>	<b>-335,441.68</b>
<b>Community Health Services</b>			
West County Community Services	0.00	166.66	-166.66
General Community Health	300.00	2,500.00	-2,200.00
Sponsorship	0.00	1,000.00	-1,000.00
District Comm Services Various	333.96	0.00	333.96
<b>Total Community Health Services</b>	<b>633.96</b>	<b>3,666.66</b>	<b>-3,032.70</b>
<b>Non - Operating (Revenue) / Exp</b>			
NonOp Inc/Exp Parcel Tax Refund	465.00	0.00	465.00
Exp - Bond Interest Exp	102,205.25	102,205.25	0.00
<b>Total Non - Operating (Revenue) / Exp</b>	<b>102,670.25</b>	<b>102,205.25</b>	<b>465.00</b>
<b>Depreciation Header</b>			
Dep Exp - Cap Lse Eq	43,375.00	43,375.00	0.00
Dep Exp - Major Mov Eq	66,086.00	66,086.00	0.00
Dep Exp - Bld & Improvements	18,098.00	18,098.00	0.00
<b>Total Depreciation Header</b>	<b>127,559.00</b>	<b>127,559.00</b>	<b>0.00</b>
<b>Total Expense</b>	<b>287,994.46</b>	<b>635,999.48</b>	<b>-348,005.02</b>
<b>Net Ordinary Income</b>	<b>13,067.80</b>	<b>-37,395.48</b>	<b>50,463.28</b>
<b>Net Income</b>	<b>13,067.80</b>	<b>-37,395.48</b>	<b>50,463.28</b>

8:00 AM  
 05/10/18  
 Accrual Basis

**Palm Drive Healthcare District**  
**Profit & Loss Budget vs. Actual YTD**  
 July 2017 through April 2018

	<u>Jul '17 - Apr 18</u>	<u>Budget</u>	<u>\$ Over Budget</u>
<b>Ordinary Income/Expense</b>			
<b>Income</b>			
<b>4000 · Revenue</b>			
Parcel Tax Revenue CY Attached	1,875,630.00	1,875,630.00	0.00
Parcel Tax Revenue Detached	793,930.00	793,930.00	0.00
Property Tax Revenue CY	259,480.00	259,480.00	0.00
Prime Grant/IGT Income	0.00	1,050,000.00	-1,050,000.00
CMSP Income	250,384.88		
Cell Tower	37,500.00	55,000.00	-17,500.00
Misc Revenue	21,415.16	20,000.00	1,415.16
Interest Income	22,161.82	2,000.00	20,161.82
<b>Total 4000 · Revenue</b>	<u>3,260,501.86</u>	<u>4,056,040.00</u>	<u>-795,538.14</u>
<b>Total Income</b>	<u>3,260,501.86</u>	<u>4,056,040.00</u>	<u>-795,538.14</u>
<b>Gross Profit</b>	<u>3,260,501.86</u>	<u>4,056,040.00</u>	<u>-795,538.14</u>
<b>Expense</b>			
<b>Operating Expenses</b>			
<b>Staff Expenses</b>			
Salaries & Wages	163,339.00	183,166.70	-19,827.70
Payroll Tax Expense	17,805.38	14,012.30	3,793.08
Employee Benefits	4,156.88	10,795.00	-6,638.12
Worker's Compensation	0.00	1,831.70	-1,831.70
<b>Total Staff Expenses</b>	<u>185,301.26</u>	<u>209,805.70</u>	<u>-24,504.44</u>
<b>Professional Services</b>			
Accounting	42,780.00	28,000.00	14,780.00
Bookkeeping	23,660.91	22,000.00	1,660.91
Legal Fees General	141,761.31	155,000.00	-13,238.69
Legal Bankruptcy	56,355.66	253,000.00	-196,644.34
Professional Fees Other	7,798.41	50,000.00	-42,201.59
<b>Total Professional Services</b>	<u>272,356.29</u>	<u>508,000.00</u>	<u>-235,643.71</u>
<b>Office Expenses (H)</b>			
Bank Charges	-2,420.66	9,800.00	-12,220.66
IT / Computer Expense	10,120.00	5,000.00	5,120.00
Licenses and Fees	25.00	1,000.00	-975.00
Rent	0.00	7,650.00	-7,650.00
Storage	2,001.24	2,520.00	-518.76
Supplies	2,643.05	2,500.00	143.05
Utilities (Tel/PGE)	3,530.40	3,000.00	530.40
<b>Total Office Expenses (H)</b>	<u>15,899.03</u>	<u>31,470.00</u>	<u>-15,570.97</u>
<b>Directors Expense (H)</b>			
Cont Education	13,230.26	15,704.18	-2,473.92
Ins Exp D&O/Property	25,447.68	33,503.00	-8,055.32
<b>Total Directors Expense (H)</b>	<u>38,677.94</u>	<u>49,207.18</u>	<u>-10,529.24</u>
<b>Total Operating Expenses</b>	<u>512,234.52</u>	<u>798,482.88</u>	<u>-286,248.36</u>

8:00 AM  
 05/10/18  
 Accrual Basis

**Palm Drive Healthcare District  
 Profit & Loss Budget vs. Actual YTD  
 July 2017 through April 2018**

	Jul '17 - Apr 18	Budget	\$ Over Budget
<b>Contractual Payments</b>			
Bankruptcy Contingency	0.00	351,000.00	-351,000.00
CMSP Cost Report *	50,076.98	0.00	50,076.98
Medical Records	53,406.11	46,000.00	7,406.11
Prime Grant/IGTContract Exp	0.00	525,000.00	-525,000.00
Prime Grant/IGT to SWMC	0.00	525,000.00	-525,000.00
Building Maintenance	97,847.70	220,000.00	-122,152.30
Interest Exp Cost Report or CMS	3,939.48	4,880.00	-940.52
<b>Total Contractual Payments</b>	<b>205,270.27</b>	<b>1,671,880.00</b>	<b>-1,466,609.73</b>
<b>Community Health Services</b>			
West County Community Services	0.00	1,666.68	-1,666.68
General Community Health	588.60	15,899.98	-15,311.38
Sponsorship	0.00	7,000.00	-7,000.00
District Comm Services Various	979.54	0.00	979.54
Bodega Bay Fire Services	0.00	22,000.00	-22,000.00
West County Health (H) RRARA	3,000.00	3,000.00	0.00
<b>Total West County Health (H)</b>	<b>3,000.00</b>	<b>3,000.00</b>	<b>0.00</b>
Senior Centers	3,550.00	0.00	3,550.00
<b>Total Community Health Services</b>	<b>8,118.14</b>	<b>49,566.66</b>	<b>-41,448.52</b>
<b>Non - Operating (Revenue) / Exp</b>			
NonOp Inc/Exp Parcel Tax Refund	775.00	6,200.00	-5,425.00
Exp - Bond Interest Exp	1,022,052.50	1,022,052.50	0.00
<b>Total Non - Operating (Revenue) / Exp</b>	<b>1,022,827.50</b>	<b>1,028,252.50</b>	<b>-5,425.00</b>
<b>Depreciation Header</b>			
Dep Exp - Cap Lse Eq	433,750.00	433,750.00	0.00
Dep Exp - Major Mov Eq	660,860.00	660,860.00	0.00
Dep Exp - Bld & Improvements	180,980.00	180,980.00	0.00
<b>Total Depreciation Header</b>	<b>1,275,590.00</b>	<b>1,275,590.00</b>	<b>0.00</b>
<b>Total Expense</b>	<b>3,024,040.43</b>	<b>4,823,772.04</b>	<b>-1,799,731.61</b>
<b>Net Ordinary Income</b>	<b>236,461.43</b>	<b>-767,732.04</b>	<b>1,004,193.47</b>
<b>Net Income</b>	<b>236,461.43</b>	<b>-767,732.04</b>	<b>1,004,193.47</b>

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FY 2018-19- Budget	Budget FY 2017-18 Initial approved	FY 2017-18 with adjustments	YTD FY 2017-18	% YTD July-Apr	Proposed FY 2018-19 est.cash forward
<b>Income</b>					\$ 400,000.00
Tax Revenue				83%	
Parcel Tax/FY	\$ 1,150,000.00	\$ 1,751,990.22	\$ 1,551,755.96	89%	\$ 1,550,000.00
Grant Revenue	\$ -	\$ -	\$ -		
CMSP	\$ 253,865.66	\$ 253,865.66	\$ 253,865.66	100%	\$ 80,000.00
Prime Grant	\$ 1,450,000.00	\$ 700,000.00	\$ 400,000.00	57%	\$ 1,000,000.00
Miscellaneous Income	\$ -	\$ -	\$ -		
Cell tower	\$ 62,000.00	\$ 44,500.00	\$ 37,500.00	84%	\$ 42,000.00
Miscellaneous	\$ 24,000.00	\$ 24,000.00	\$ 14,160.57	59%	\$ 17,500.00
Interest	\$ 2,400.00	\$ -	\$ 360.00		
<b>TOTAL</b>	\$ 2,942,265.66	\$ 2,774,355.88	\$ 2,257,642.19	81%	\$ 2,689,500.00
<b>Expenses</b>					\$ 3,089,500.00
Operating Expenses					
Staff Expenses					
Salaries/Wages	\$ 207,400.00	\$ 334,423.41	\$ 159,109.79	48%	\$ 345,000.00
Payroll Taxes	\$ 15,866.10	\$ 35,134.37	\$ 17,805.38	51%	\$ 26,392.50
Empl Benefits	\$ 12,402.00	\$ 16,943.23	\$ 8,386.09	49%	\$ 18,000.00
Workers Comp	\$ 2,074.00	\$ 1,136.58	\$ -	0%	
Payroll Process	\$ -	\$ -	\$ -		
TOTAL S/W	\$ 237,742.10	\$ 387,637.58	\$ 185,301.26	48%	\$ 389,392.50
Professional Services	\$ -	\$ -	\$ -		
Accounting	\$ 28,000.00	\$ 33,290.00	\$ 42,780.00	129%	\$ 40,000.00
Bookkeeping	\$ 24,000.00	\$ 27,000.00	\$ 23,645.42	88%	\$ 36,000.00
Legal Fees	\$ 175,000.00	\$ 164,599.34	\$ 104,599.34	64%	\$ 150,000.00
Bankruptcy Legal	\$ 248,000.00	\$ 186,481.00	\$ 56,355.66	30%	\$ 100,000.00
Public Relations/Mktg	\$ -	\$ -	\$ -		\$ 60,000.00
Other Prof Fees	\$ 60,000.00	\$ 36,898.41	\$ 6,898.41	19%	\$ 20,000.00
Total Professional Services	\$ 535,000.00	\$ 448,268.75	\$ 234,278.83	52%	\$ 400,000.00
Office Expenses	\$ -	\$ -	\$ -		
Bank Charges (IGT)	\$ 10,200.00	\$ 3,750.83	\$ 2,550.83	68%	\$ 2,000.00
IT/Computer	\$ 6,800.00	\$ 12,274.88	\$ 10,474.88	85%	\$ 11,500.00
Licenses/Fees	\$ 1,200.00	\$ 625.00	\$ 25.00	4%	\$ 200.00
Rent	\$ 15,300.00	\$ -	\$ -		
Storage	\$ 5,040.00	\$ 2,001.24	\$ 2,001.24	100%	\$ -
Supplies	\$ 3,000.00	\$ 1,500.00	\$ 2,698.08	180%	\$ 2,500.00
Other	\$ -	\$ -	\$ -		
Util(Tel/PGE)	\$ 3,600.00	\$ 5,355.77	\$ 3,555.77	66%	\$ 4,500.00
Total Office Expenses	\$ 45,140.00	\$ 25,507.72	\$ 21,305.80	47%	\$ 20,700.00
Directors Expenses	\$ -	\$ -	\$ -		
Contin Educ	\$ 16,304.18	\$ 23,529.71	\$ 12,480.26	53%	\$ 15,000.00
Insurance	\$ 38,903.64	\$ 30,500.00	\$ -	0%	\$ 40,000.00
Total Directors Expenses	\$ 55,207.82	\$ 54,029.71	\$ 12,480.26	23%	\$ 55,000.00
<b>TOTAL OP EXPENSES</b>	\$ 873,089.92	\$ 915,443.76	\$ 459,366.15	50%	\$ 865,092.50
<b>Other Expenses</b>	\$ -	\$ -	\$ -		
Prior District Debt	\$ -	\$ -	\$ -		
Bankruptcy Contingency	\$ 401,200.00	\$ 401,200.00	\$ 325,900.00	81%	\$ 401,200.00
CMS Settlement	\$ 63,199.00	\$ 63,199.00	\$ 52,583.92	83%	\$ 63,000.00
Int Exp Cost Report	\$ 5,856.00	\$ 8,330.81	\$ 3,939.48	47%	\$ 7,000.00
CMSP Cost Report	\$ -	\$ 50,076.98	\$ 50,076.98	100%	\$ -
Medical Records	\$ 48,000.00	\$ 109,234.00	\$ 53,105.29	49%	\$ 72,000.00
Total Other Expenses	\$ 518,255.00	\$ 632,040.79	\$ 485,605.67	77%	\$ 543,200.00
CMSP	\$ -	\$ -	\$ -		
MSSA Payment	\$ -	\$ -	\$ -		
Building Maintenance	\$ 220,000.00	\$ 332,324.92	\$ 97,847.70	29%	\$ 250,000.00
Prime Grant Prepay	\$ 525,000.00	\$ 700,000.00	\$ 400,000.00	57%	\$ 1,000,000.00
Building Maint Reserve	\$ -	\$ -	\$ -		
Total Contractual Payments	\$ 1,270,000.00	\$ 1,032,324.92	\$ 497,847.70	48%	\$ 1,250,000.00
Community Health Servs	\$ -	\$ -	\$ -		
Bodega Bay	\$ 22,000.00	\$ 22,000.00	\$ -	0%	\$ 22,000.00
WC Comm Servs	\$ 2,000.00	\$ 3,099.98	\$ 1,750.00	56%	\$ 4,000.00
Genl Comm Health	\$ 14,799.98	\$ 21,280.70	\$ 3,738.14	18%	\$ 20,000.00
RARRA	\$ 19,750.00	\$ 20,250.00	\$ 20,250.00	100%	\$ -
Health Prom	\$ 3,000.00	\$ 6,000.00	\$ -	0%	\$ 30,000.00
<b>TOTAL COMMUNITY HEALTH PROGRAM</b>	\$ 61,549.98	\$ 72,630.68	\$ 25,738.14	35%	\$ 76,000.00
<b>TOTAL EXPENSES</b>	\$ 2,722,894.90	\$ 2,652,440.15	\$ 1,462,557.66	55%	\$ 2,734,292.50
Detachment Sequester					\$ 300,000.00
Margin					\$ 55,207.50
<b>Total</b>					\$ 3,089,500.00